

550 East Spring Street P.O. Box 1609 Columbus, Ohio 43216-1609 614/287-2400

# **BOARD OF TRUSTEES**

William J. Dolan, Chairperson Poe A. Timmons, Vice Chair A. Lynne Bowman Michael E. Flowers

Dr. Richard H. Owens Dianne A. Radigan Richard D. Rosen Anne Lopez-Walton

# A G E N D A BOARD OF TRUSTEES MEETING

Thursday, September 23, 2010 Howard P. Grimes Board Room, Franklin Hall 6:00 p.m.

I.	Call to	o Order B U S				
II.	Roll C	Call				
III.	Certif	ication of Conformity with Section 121.22 (F) of the Ohio Revised Code				
IV.	Appro	eval of Minutes 63				
V.	Comn	nunications/Recognitions				
	A.	Emeritus Status for Dr. Denise A. Riley1				
VI.	Consent Agenda					
	A.	Capital Improvement Allocation – Union Hall Renovation				
	B.	New Position, Vice President of Student Affairs				
	C.	Semester Conversion				
	D.	Affirmation of Contracts for Parking Lots				
	E.	Personnel Information Items				
VII.	Financ	tial Statements as of August 31, 201013				
VIII.	Preside	ent's Report				

#### COLUMBUS STATE COMMUNITY COLLEGE BOARD OF TRUSTEES AGENDA September 23, 2010 Page Two

- IV. **Old Business**
- X. **New Business** 
  - Governance Institute for Student Success (GISS) OACC Regional Meeting September 30<sup>th</sup> A.
  - В.
- XI. **Public Participation**
- Executive Session (if needed) XII.
- XIII. Adjournment

President's Office DTH:pf



Date:		

# **BOARD ACTION**

#### **SUBJECT:**

Emeritus Status for Dr. Denise A. Riley

#### **BACKGROUND INFORMATION:**

Columbus State Community College Procedure 3.23 (A) enables the conferral of emeritus status upon the retirement of an employee in recognition of outstanding service and is reserved for those who are retiring from service as full-time employees. Dr. Denise A. Riley retired from the position of professor after 22 years of service to Columbus State Community College.

Dr. Denise Riley retired from Columbus State Community College, September 11, 2010. She began her teaching career as a full time faculty member in the Humanities Department September 21, 1988. She was a member of the Humanities Department since its second year of existence, 1988-1989. Dr. Riley was instrumental in developing the American Civilization courses into what became interdisciplinary core courses. The interdisciplinary core courses received the Honorable Mention Award from the IBM Multicultural Humanities Awards at the American Association of Community and Junior Colleges in 1990. These courses have served the college and our students for over 20 years.

Denise has been an active member of the department, division, and college, serving on numerous committees at each level. She has been a leader in the Humanities Department, interacting with others with a spirit of collegial. Denise has been an excellent teacher, engaging her students and sharing her knowledge and expertise with other faculty in her role as Lead Instructor.

This recommendation has the support of Dr. Doug Montanaro, Chairperson, Humanities; Dr. Jack Cooley, Dean of Arts & Sciences; Dr. R. Michael Snider, Interim Provost; and, Dr. David T. Harrison, President.

#### **RECOMMENDATION:**

That the Board of Trustees grant emeritus status to Dr. Denise A. Riley, effective September 11, 2010.



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Date:	

# **Board Action**

## SUBJECT:

Capital Improvement Allocation – Union Hall Renovation

#### BACKGROUND INFORMATION

In May 2008, the Board of Trustees delegated authority to the President to authorize release of funds from the Capital Improvement and Land Acquisition account for capital improvements necessary to maintain the college's facilities. Given the nature of this release relative to the College's request for State capital funds for this specific project, the President seeks the Board's authorization for the release of the requested funds.

Union Hall was dedicated in 1975. Within its 100,000 gross square feet the college offers its health programs, and houses faculty and IT offices, and a cafeteria. Several academic and office spaces have been updated in recent years with funds allocated by the Board in FY2002. A feasibility study was recently completed through which the building's infrastructure was assessed, as was the feasibility of a renovation while continuing its use as an academic building. In addition to upgrading the building's ability to serve students in a more organized and technologically updated manner, the mechanical, electrical and life safety infrastructure will be updated, and the building's capacity will be increased by a 17,600 square foot addition which will be constructed first, and then used as swing space as each floor is renovated in successive fashion.

Of the original allocations for Union Hall renovations, approximately \$6.5 million is available. For the addition, a complete renovation, related upgrades that include new windows, an upgraded main entrance, and fire system updates, the total project budget is \$15.2 million. Additional funds of \$8.7 million are necessary to complete planning for and implement the project. Columbus State has requested in its FY2011-2016 Capital plan submitted earlier this year to the Ohio Board of Regents an \$8.0 million allocation for this project. Should these funds become available during the course of the Union Hall Renovation, they shall be used first to pay for project costs. If state funds are not secured, the project will continue without interruption.

#### **RECOMMENDATION:**

That the Board of Trustees affirms the President's release of \$8.7 million from the Capital Improvement and Land Acquisition Account for the renovation of Union Hall. Should State capital appropriations become available for this renovation, State funds shall be used to pay for project costs before local funds are expended.



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Date:		
Date.		

#### **BOARD ACTION**

#### SUBJECT:

New position of Vice President of Student Affairs

#### **BACKGROUND INFORMATION:**

In order to most effectively address the current and future challenges/goals of Columbus State Community College regarding student success, Title III, switch to semesters, and the University System of Ohio (to name a few), the President challenged the college to benchmark numerous other similarly situated community colleges. From that review it is apparent based on our size, complexity, growth and direction there is a need to appropriately focus our resources in a more strategic manner and we are proposing the need for a new position. The Vice President of Student Affairs in tandem with reclassifying the position of Provost to a Senior Vice President of Academic Affairs is a more effective structure/model to address the college's needs and more carefully focuses the work.

The cost for the new position:

Salary range begins at \$95,000

Benefits (16.9%) \$16,055

Healthcare \$ 6,000

Total \$117,055

#### **RECOMMENDATION:**

The Board of Trustees approves the position as proposed.



Date			
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# **Board Action**

# SUBJECT:

Semester Conversion

## BACKGROUND INFORMATION:

In May 2009, the Board of Trustees authorized the conversion from quarters to semesters by Autumn 2012. Additionally, the Board authorized an initial \$1.0 million allocation for this conversion. To date, approximately \$500,000 of the initial allocation has been spent to plan and prepare for the conversion.

A project plan has been developed and will be managed by a project manager and a core implementation team. A brief overview of the project plan is attached. The project involves converting the curriculum from quarters to semesters, including substantive review of and revision to the curriculum; advising students in preparation for the transition to semesters; and adjusting technological and other systems as necessary.

The total budget to implement the Semester Conversion will not exceed \$6.0 million. The \$500,000 balance of the initial allocation will be used to begin the implementation. Additional resources will be allocated from the current year operating budget and unallocated reserves, if necessary. A budget plan for the Semester Conversion implementation will be presented to the Board of Trustees for review and approval in January 2011 as part of the Revised FY11 Operating Budget.

# **RECOMMENDATION**:

That the Board of Trustees authorizes a project budget for the implementation of the Semester Conversion project in an amount not to exceed \$6.0 million. A specific spending plan will be included in the revised budget that will be presented to the Board of Trustees at its meeting in January 2011.



# Summary

A key component of the University System of Ohio's Strategic Plan is to have all public institutions of higher education on the same academic calendar. Currently some colleges and universities are on a quarter calendar, and others are on a semester calendar. Having a common statewide calendar is a more student-centered approach to the pursuit of a higher education, facilitating transfer and curriculum alignment.

In May 2009, the Board of Trustees authorized the President to convert Columbus State Community College from quarters to semesters starting with Autumn Semester 2012. In order to accomplish a calendar conversion by the beginning of Autumn 2012, the Board authorized an initial allocation of \$1.0 million to begin planning the work.

A proposed academic calendar for semesters was shared with the Board in November 2009, and an update on the organization of the quarters to semesters planning process was shared with the Board in March 2010. In recent months significant planning and work has occurred, including a detailed implementation plan and the preparation of a budget for the conversion.

The college has chosen to use this conversion as an opportunity to make qualitative and value-added academic and operational improvements in concert with critical quantitative conversion requirements to enhance a student's educational experience. The following are a few examples:

- A comprehensive review and update of academic programs will include the most relevant courses moving forward into semesters, including online and hybrid versions.
- All programs and courses will be evaluated and, when appropriate, updated and improved using the established college guidelines and conversion processes.
- All Transfer Assurance Guide (TAG) courses will be submitted to statewide Board of Regents for review and approval.
- An electronic course and program approval workflow tool will be implemented to more effectively manage curriculum across the divisions and departments.
- Practices, policies, and procedures will be redesigned to support an improved enrollment process for students.
- Systems testing approaches will be strengthened, developing important college capabilities that will benefit future college-wide projects.
- Advising will be expanded during the lead-up to the conversion to ensure no loss
  of credit or time to degree for students.

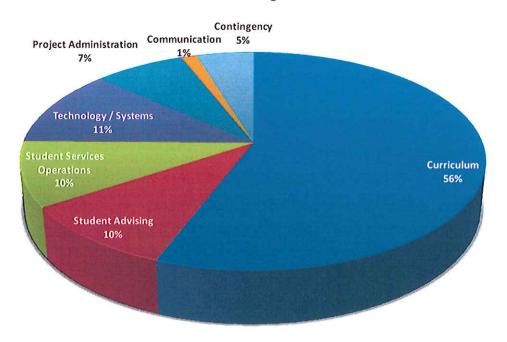


- Consulting expertise will be retained to ensure compatibility with multiple systems interfaces.
- Communication with students is an explicit phase of the project. It has already begun and will increase as the project proceeds.
- Given the scope and complexity of the project, focused project management is critical. Key employees will be assigned full-time or near full-time during certain phases of the project. Replacing these individuals is required to ensure effective college operations as the project proceeds.

# Switch to Semesters Budget Summary September 2010

Budget Category	Amount	% of Total	Budget Description
Curriculum	\$3,279,392	56%	This budget category supports course conversion, revised program plans of study, department and division reviews, submission of courses to Ohio Board of Regents, faculty training, and faculty leadership on S2S Core Implementation Team.
Student Advising	575,800	10%	This budget category supports activities directly related to preparing "transition students" with increased temporary academic advising, student assistance center support, and advisor training and preparation.
Student Services Operations	567,335	10%	This budget category supports increased day-to-day operational support in Enrollment Services (\$467,335) and Business Services (\$100,000) required due to activities of the S2S project.
Technology / Systems	674,000	11%	This budget category supports items related to systems readiness including vendor support, software tools, system leadership, testing leadership, and S2S required technology infrastructure updates.
Project Administration	431,645	7%	This budget category supports overall project leadership, project administrative support, and HR support in securing resources to work on S2S project.
Communication	71,000	1%	This budget category supports communication of the switch to students and the other impacted groups, both internal and external to CSCC. This includes planning, materials and delivery of strategic communications throughout the two years leading up to the semester switch.
Contingency	279,959	5%	5% of budget
TOTAL	\$5,879,131		

# S2S Budget





Date:	

# **Board Action**

## **SUBJECT**:

Construction Contracts- Parking Lots

#### BACKGROUND INFORMATION:

State law requires the Board of Trustees to authorize the award of construction contracts that exceed \$50,000.

On May 28, 2009, the Board of Trustees approved an allocation of \$400,000 for the purpose of creating additional parking spaces on the Columbus campus by constructing two new surface parking lots. Additionally, on May 27, 2010, in order to expedite the award of contracts for the construction of the new lots, the Board of Trustees authorized the President and the Chair of the Board to sign any construction contract over \$50,000 with the understanding that those contracts would be presented to the Board at its next meeting for ratification.

On June 1, 2010, construction bids for two new surface parking lots were opened, and on July 15, 2010 the contracts were executed by the President and the Chair of the Board of Trustees.

# **RECOMMENDATION:**

That the Board of Trustees affirm the following contracts with the lowest responsive and responsible bidders:

Contract	Company	<u>Amount</u>
General Trades	WB Republic Builders	\$320,000
Electrical	Hi-Tech Electrical	\$ 72,398



Date			
Date_	 		

# **Board Action**

# **SUBJECT**:

Personnel Information Items

# **BACKGROUND INFORMATION:**

In accordance with a Board of Trustees resolution approved and adopted at their regular meeting held on October 18, 1978, the President has the authority to make staff appointments to positions which have already been approved by the Board and included in the current budget, and to accept faculty and staff resignations. The attached personnel actions took place during the months of June, July, August and September, 2010.

FOR INFORMATION ONLY

#### **BOARD OF TRUSTEES**

#### INFORMATION ONLY

In accordance with a Board Resolution approved and adopted at a regular meeting held on October 18, 1978, which enables the President to make employee appointments to positions which have already been approved by the Board and included in the current budget, the following persons have been appointed.

NAME	POSITION	<u>DEPARTMENT</u>	<b>DATE</b>	SALARY
Gregory Adkins (Repl D Hockenbery)	Instructor	Humanities	09/16/10	\$39,486
Mustafe Ali (New 10'/11' B/A)	Assistant	I.T. Support Services	07/01/10	\$24,255
Selloane Asiamah (Repl. J. Roobian-Moore)	Instructor	Social Sciences – Economics	09/16/10	\$39,486
Allison Baker (Repl. R. Lawrence)	Advisor	Advising Services	09/16/10	\$44,034
Kathryn Baldwin (Repl. M. Wanamaker)	Office Associate	Mathematics	08/16/10	\$28,652
Nance "Beth" Barnes (Repl. K.Bellamy)	Associate Teacher	Child Development Center	07/16/10	\$28,652
Lisa Briggs (New 10'/11' B/A)	Instructor	Business Programs	06/28/10	\$45,794
Michael Brue (New 10'/11' B/A)	Instructor	Mathematics	09/16/10	\$39,486
Robbie Campbell (New 10'/11' B/A)	Administrative Assistant	Delaware Campus	08/02/10	\$45,000
Brenda Cullum (Repl. K. Putnam)	Technician (Dispatcher)	Public Safety	08/02/10	\$28,652
James DeMonte (New 10'/11' B/A)	Instructor	English	09/16/10	\$39,486
Laura Diamond (New 10'/11/B/A)	Security Specialist	Public Safety - Delaware	09/01/10	\$28,652
Stacy Drake (Repl. C. Miller)	Project Specialist	Transitional Workforce	08/01/10	\$40,063
Thomas Duffy (New 10'/11' B/A)	Assistant	IT Support Services	07/01/10	\$24,255
Alec Fleschner	Instructor	English	09/16/10	\$41,065
(New 10'/11' B/A) Ronald Elizaga (New 10'/11' B/A)	Instructor	Psychology	09/16/10	\$39,486
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Scott Gano (Repl. C. Bell)	Instructor	Justice & Safety – EMS	09/16/10	\$44,224
Steven George (Repl. D. Reaser)	Instructor	Humanities - American Civilization	09/16/10	\$41,065
Patrick Gunnell (Repl. J. Moore)	Technician II (Dispatcher)	Public Safety	07/16/10	\$31,139
Amy Hatfield (New 10'/11' B/A)	Instructor	Mathematics	09/16/10	\$41,065
Mark Jackson (Repl. T. Nelson)	Teaching Assistant	Computer Information Tech	08/02/10	\$40,000
Tanisha Jackson (Repl. H. Breedlove)	Associate Teacher	Child Development Center	08/02/10	\$28,652
Tracey Kemp (Repl. K. Leggett)	Supervisor I	ERC	07/16/10	\$59,007
James Kim (Repl. W. Green)	Assistant	Records & Registration	07/16/10	\$24,226
Aloysius Kienee (New 10'/11' B/A)	Assistant	IT Support Services	07/01/10	\$24,255
Dana Knott (New 10'/11' B/A)	Coordinator	Delaware Campus	07/16/10	\$48,375
Nicholas Lakostik (New 10'/11' B/A)	Instructor	English	09/16/10	\$39,486
Melissa Leach (New 10'/11' B/A)	Assistant	IT Support Services	07/01/10	\$24,255
Jennifer Nardone (Repl. D. Riley)	Instructor	Humanities	09/16/10	\$44,224
Mary Ellen Neutzling (New 10'/11' B/A)	Coordinator	Delaware Campus	07/01/10	\$48,375
Antoinette Perkins (New 10'/11' B/A)	Assistant Professor	Hospitality Management, Massage Therapy, Sport & Exercise Studies	09/16/10	\$52,669
Marilyn Pramschufer (Repl. L. Schneiderman)	Chairperson	Human Services	07/01/10	\$97,864
Ben Pugno (New 10'/11' B/A)	Instructor	Humanities – Western Civ	09/16/10	41,065
Mark Robinson (Repl. T. Nelson)	Building Services I	Physical Plant	08/16/10	\$24,005

Rachel Romain (New 09'/10' B/A)	Instructor	Biological Sciences – Microbiology	09/16/10	\$39,486
Shauna Sowga (New 09'/10' B/A)	Instructor	Social Sciences	09/16/10	\$41,460
Michelle Spencer (Repl. T. Wilson)	Assistant Teacher	Child Development Center	07/01/10	\$25,025
Joel Trimmer (New 10'/11' B/A)	Security Specialist	Public Safety - Delaware	09/01/10	\$28,652
Leslie Washington (Repl. P. Baker)	Program Coordinator	Nursing	09/01/10	\$44,034
Mark VanHorn (New 10'/11' B/A)	Developer	Institutional Advancement	08/16/10	\$45,000
Lee Wayand (New 10'/11' B/A)	Instructor	Mathematics	09/16/10	\$44,224
Ann Wenger (New 10'11' B/A)	Office Associate	Mathematics	09/16/10	\$31,948.80
Carleton Williams (Repl. B. Wheeler)	Coordinator	Off-Campus – Prison Programs	07/01/10	\$48,375
Dan Wood (New 10'/11' B/A)	System Administrator	Communication Technology &	09/15/10	\$56,000
Michael Wright (New 10'/11' B/A)	Instructor	English – Delaware	06/16/10	\$39,486
Tewodros Zeleke (New 10'/11' B/A)	Coordinator	IT Support Services	07/01/10	\$48,375
Ryan Ziegler (Repl. O. Mustafe)	Librarian	Educational Resources Center	08/01/10	\$44,034

#### BOARD OF TRUSTEES

#### INFORMATION ONLY

In accordance with a Board Resolution approved and adopted at a regular meeting held on October 18, 1978, which enables the President to make employee appointments to positions which have already been approved by the Board and included in the current budget, the following resignations/terminations have been accepted.

NAME	POSITION	<u>DEPARTMENT</u>	DATE
Fred Baker (Retirment)	Administrator	Continuing Professional Education	06/18/10
Kristina Bellamy (Resignation)	Associate Teacher	Child Development Center	05/07/10
Mary Chalton (Resignation)	Instructor	Practical Nursing	05/28/10
Leslie King (Resignatiion)	Administrator	Instructional Services	09/08/10
Rikki Lawrence (Resignation)	Advisor	Advising Services	05/27/10
Edward Peoples (Resignation)	Security Specialist	Public Safety	07/02/10
Kelly Putnam (Resignation)	Technician	Public Safety	06/15/10
Luis Rodriguez-Alvarez (Resignation)	Building Services I	Physical Plant	06/25/10
Judy Roobian-Moore (Retirement)	Professor	Social Sciences	07/01/10
Scott "Jed" Swift (Resignation)	Chairperson	Psychology	09/06/10
Tavonna Wilson (Resignation)	Associate Teacher	Child Development Center	05/31/10



Date	-
BOARD ACTION	

# SUBJECT:

Financial Statements as of and for the two months ended, August 31, 2010.

## **BACKGROUND INFORMATION:**

Columbus State Community College policy requires that monthly the President provide each Board of Trustees member a copy of the college's financial statements.

#### **RECOMMENDATION**:

That the financial statements as of and for the two months ended, August 31, 2010, be accepted as presented.



550 East Spring Street P.O. Box 1609 Columbus, Ohio 43216-1609 614/287-2400

TO:

Board of Trustees

FROM:

Dr. David T. Harrison, President

DATE:

September 9, 2010

SUBJECT:

Financial Statements as of August 31, 2010

Attached are the financial statements of Columbus State Community College District, the Foundation, and the President's Discretionary Fund for the period ended August 31, 2010.

#### 1. General Fund

These financial statements include the first full-year Delaware Campus budget approved by the Board in May 2010. See specifically Exhibit B which includes the "transfer in" of revenues for the Delaware Campus from funds allocated for start-up operations (the first year yields no subsidy revenues). Tuition and expenses are included in the consolidated district totals.

#### • Enrollment

			Actual	Actual		
	Budgeted		Increase/	FY 10	FY 11	%
Quarter	Headcount	Headcount	Decrease	FTEs	FTEs	Variance
Summer 2010*	16,845	18,444	9.5%	9,533	10,781	13.1%
Autumn 2010						
Winter 2011						
Spring 2011						

<sup>\*</sup>Preliminary headcounts and FTEs

#### • Revenues (Exhibit B)

Total operating revenues through August 2010 are \$21,173,455, 13.2% higher than the same period last year. This is due mainly to the ARRA stimulus portion of state subsidy that we received in arrears last year as well as increased tuition revenue for summer quarter due to higher-than-budgeted enrollment.

#### • Expenditures (Exhibit B)

Total operating expenditures (before transfers) are \$19,060,640 for the period, or 13.6% higher than the same period last year. These expenditures are consistent with increased expenses budgeted for new faculty and staff at both the Columbus and the Delaware campuses, and operating and marketing costs associated with the Delaware Campus. Because we are just two months into the new fiscal year, our projected year-end numbers at this time equal budget.

Board of Trustees Financial Statements as of August 31, 2010 Page 2

#### 2. Auxiliary Fund (Exhibit D)

For the period ending August 2010, the Auxiliary Fund's operating loss increased by 103% when compared to the same time period last year, due in large part to more summer quarter sales for the bookstore being realized in June this year. Additionally, enrollment at the CDC is down, as is common during the summer and as pre-school children leave to start kindergarten. Additionally, grant funds that previously provided CDC scholarships have been exhausted and the federal grant was not available to be renewed. Overall, Auxiliary expenditures are higher by 7% this year primarily due to salary increases and the subsequent benefit increases for the year.

#### 3. President's Discretionary Fund (Exhibit F)

The President's Discretionary Fund has a cash balance of \$4,254 at August 31, after disbursements of \$557. This account will be replenished to an annual budget of \$20,000 in September.

#### 4. Foundation (Exhibits G and H)

Foundation contributions through August were \$300,973 compared to \$90,826 through August of last year. Additional royalties received by the Biological Sciences Department in August, and two large donations account for most of the increase in the revenue for the first two months of the year. Expenditures were \$23,119 compared to \$54,315 during the same period last year. Summer quarter scholarship payments to students were made in June this year but in July last year. Additionally, both the timing of Taste the Future expenditures and cutting back on related expenditures account for the decrease through August.

#### 5. Investments

The College's portfolio is invested consistent with its investment policy, with 31.9% currently invested in STAROhio and other money markets, with the balance in federal agencies.

COLUMBUS STATE COMMUNITY COLLEGE BALANCE SHEET AT AUGUST 31, 2010 With Comparative Figures at August 31, 2009

**EXHIBIT A** 

	£ 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	(2) (3) (3) (3) (4) (4) (5) (5) (5) (6) (7) (7) (7) (7) (7) (7) (7) (7) (7) (7	(26) (29) (30) (31) (32) (32) (33) (33) (34)
August 31, 2009	\$ 3,548,233 25,832,235 1,192,827 - - 8,307,197 843,443 80,457,386 29,529,417 109,986,803 \$ 149,710,739	\$ 311,241 790,090 250,000 8,622,078 8,872,078 9,973,409 \$ 159,684,148	\$
August 31, 2010	\$ 6,984,245 28,831,311 933,103 - 6,352,857 - 83,398,708 37,530,119 120,928,826 \$ 164,030,343	\$ 1,037,302 279,220 250,000 9,249,212 9,499,212 10,815,734 \$ 174,846,077	\$
Liabilities and Fund Balance	Current Funds Unrestricted Educational and general Accounts payable Deferred income Student tuition Lab fees and credit bank Due to auxiliary funds Due to plant funds Due to plant funds Cue to plant funds Due to apency funds Cue to apency funds Due to plant funds Due to plant funds Total fund balances Fund balances (Exhibit C): Allocated Unallocated Total fund balances Total educational & general	Auxiliary enterprise Accounts payable Due to educational & general fund Fund balances (Exhibit D): Allocated Unallocated Total fund balances Total auxiliary enterprise Total unrestricted	Restricted  Due to general fund Fund balances Unallocated Total restricted Total current funds
	£ 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	(13) (23) (23) (24) (25)	(26) (27) (28) (30) (31)
August 31, 2009	3,781,608 116,876,776 27,848,052 414,213 - 790,090	460,757 6,670,506 542,677 1,802,939 303,784 192,746 9,973,409	
	\$ 42 2 4 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	8 14 1 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	\$   <u> </u>
August 31, 2010	4,450,616 127,031,116 30,155,181 722,592 1,409,162 261,677	1,209,153 6,246,777 816,620 1,904,556 278,358 360,271 10,815,734 174,846,077	- 174,846,077 [A]
Assets	Unrestricted Educational and general Cash Investments (including money markets at cost and treasury bills and agecy discount notes at market - (note 1) Accounts receivable, net of allowance for doubtful accounts Interest receivable Prepaid expense Net Investment in Golf Course Due from agency funds Due from auxiliary funds Total educational & general S	Auxiliary enterprise Cash Investments Accounts receivable Inventories, at cost as defined (note 2) Other Assets Due from general fund Due from general fund Total auxiliary enterprise Total unrestricted \$	Restricted Cash  Due from educational & general fund Total restricted Total current funds  S=

(See accompanying summary of significant accounting policies and notes to financial statements)

(Continued)

COLUMBUS STATE COMMUNITY COLLEGE
BALANCE SHEET AT AUGUST 31, 2010
With Comparative Figures at August 31, 2009

(Continued)

	500400	(1) (1) (1) (2) (3) (3) (3) (4) (4) (4) (5) (5) (6) (6) (7) (7) (7) (7) (7) (7) (7) (7) (7) (7	(21) (23) (23) (24)
August 31, 2009	\$ 1,961,938	392,610 16,620,000 2,260,945 136,896,750 156,170,305	\$ 1,451,867
August 31, 2010	\$ 2,443,379	324,192 14,910,000 147,298,212 162,532,405	\$ 499,611 1,409,162 \$ 1,908,773 [C]
Liabilities and Fund Balance	Plant funds Unexpended Fund balances Restricted Total unexpended	Investment in plant: Interest payable Capital lease payable Accounts payable Bonds payable Bonds payable Deferred Gift Annuity Net investment in plant Total investment in plant	Agency funds Deposits held in custody for others Due to educational and general fund Total agency funds
	E 20 8 4 8 6	(12) (12) (13) (13) (13) (13) (13) (13) (13) (13	(20) (23) (23) (23) (24)
August 31, 2009	1,961,938	15,034 2,908 8,307,197 29,674,722 6,384,566 123,417,788 44,567,926 1,429,552 286,299 (57,915,687) 156,170,305	608,424 843,443 1,451,867 [B]
August 31, 2010	\$ 2,443,379 2,443,379	166,030 6,352,857 29,235,190 6,866,985 123,870,034 46,338,771 12,048,506 265,716 (62,611,684) 162,532,405 \$ 164,975,784	\$ 1,908,773 - 1,908,773   (A)
Assets	Plant funds Unexpended State appropriations receivable Capital Improvement Fund Total unexpended	Cash from Bond Proceeds Deposit with trustees Due from general fund Land Improvements other than buildings Buildings Movable equipment, furniture and library books Construction-in-progress Other Assets Less: accumulated depreciation Total investment in plant Total plant funds	Agency funds Cash Due from agencies Due from general fund Total agency funds

(See accompanying summary of significant accounting policies and notes to financial statements)

			E 8 8 4 6 6	(1)	(11)	(13) (14) (15)	(23) (23) (24) (25) (25) (25) (25) (25) (25) (25) (25	(25) (28) (29) (30) (33) (33)
ЕХНІВІТ В	d Year End	Projected % of Budget	84.36% 0.00% - 100.00%	100.00% 100.00% 100.00% 100.00%	100.00%	100.00% 100.00% 100.00%	100.00% 100.00% 100.00% 100.00% 100.00% 100.00% 100.00%	100.00% N/A 100.00% N/A N/A 134.71% [H]
	FY 11 Projected Year End	Projected FY 11 Year End Budget	54,137,273 10,036,027 - 2,683,002 66,856,302	82,565,633 5,579,991 500,000 88,645,624	255,585	250,000 250,000 156,007,511	86,691,522 2.167,111 11,992,859 13,192,268 12,098,091 14,809,547 8,328,829 1,548,819 150,823,038	3,600,000 
		% of Budget Expended to Date	14.16% \$	9.86% 21.13% 22.36% 10.65%	-5.55%	5.26% 5.26% 12.59%	10.93% 22.51% 11.07% 18.64% 14.64% 11.169% 11.16% 16.67%	12.02% N/A \$
Y COLLEGE APARISON JGUST 31, 2010 gust 31, 2009	FY 10	Expended to Date (Actual & Encumbrances)	893,131	7,750,394 1,130,622 111,824 8,992,840	(14,173)	13,162 13,162 18,689,777	8,656,866 405,173 1,260,696 2,269,883 1,582,181 1,482,181 1,483,305 863,306 258,137 16,780,227	See Exhibit C 16.780.227 1.309.550 2.17.333 2.127.488 \$
COLUMBUS STATE COMMUNITY COLLEGE OPERATIONAL BUDGET COMPARISON FOR THE TWO MONTHS ENDED AUGUST 31, 2010 With Comparative Figures at August 31, 2009		Revised Budget as approved January 2010	62,168,736 \$	78,583,740 5,350,420 500,000 84,434,160	255,585	250,000 250,000 148,419,524	79,202,176 1,800,336 11,393,334 12,176,666 10,804,703 12,690,986 7,739,646 1,548,819	2,200,000 - 139,556,666 8,862,858 \$ - 8,862,858 \$
COLUMBUS S OPERATION FOR THE TWO M		% of Budget Expended to Date	14.06% \$	10.81% 20.56% 21.35% 11.49%	7.37%	0.26% 0.26% 13.57%	11.78% 15.46% 16.26% 17.87% 11.84% 10.54% 11.46%	12.34% N/A 137.93% \$
	FY 11	Expended to Date (Actual & Encumbrances)	9,022,878 1,672,670 - - - - - - - - - - - - - - - - - - -	8,928,942 1,147,518 106,740 10,183,200	18,830	650 650 21,173,455	10,212,304 335,003 1,950,079 2,358,045 1,432,685 1,560,562 953,827 258,137 19,060,640	See Exhibit C 19,060,640 2,112,815 72,625 2,185,440 [B]
		Budget as approved May 2010	\$ 64,173,300 \$ 2,683,002 66,856,302	82,565,633 5,579,991 500,000 88,645,624	255,585	250,000 250,000 156,007,511	86,691,522 2,167,111 11,992,859 13,192,268 12,098,091 14,809,547 8,322,821 15,68,819	3,600,000 - 154,423,038 1,584,473 \$ [A]
		Revenues	Appropriations Subsidy SSI- Stimulus Access Challenge Jobs Challenge Delaware - Transfer In	Student Tution Fees Special courses	Contracted Services Net	Other Miscellaneous Total revenues	Operating Expenditures Educational & general (instructional) ERC General Information Technology Student Services Operation and maintenance of plant Administration Transfer for debt service Total expenditures	Non-operating & Encumbered Transfer for equipment and replacement Transfer for capital improvements Transfer for scholarships Total expenditures and transfers Operational revenues Total revenues

EDUCATIONAL AND GENERAL FUNDS	FOR THE TWO MONTHS ENDED ALLOUED AND THE
	EDUCATIONAL AND GENERAL FUNDS

		C( STATEMEN FOR '	OLUMBU T OF CH EDUCAT THE TWC	COLUMBUS STATE COMMUNITY COLLEGE STATEMENT OF CHANGES IN FUND BALANCES OF CURRENT EDUCATIONAL AND GENERAL FUNDS FOR THE TWO MONTHS ENDED AUGUST 31, 2010	OMMUNITY UND BALA GENERAL ENDED AUG	COLLEGE NCES OF CI FUNDS SUST 31, 20	JRRENT 10		ЕХНІВІТ С	
Unrestricted	ı	Balance at June 30, 2010	for	Net Increase for Current Period	Board Approved Additions	pus pus	Transfers	Expenditures	Balance at August 31, 2010	
Capital Improvements & Land Acquisition Carpet/Furniture Reupholstering Bolton Field Site Analysis Eibling Hall Renovations (CCPC) and Lobby Speciet Planting	G	14,796,777 35,874 33,883 23,082 4,647,449	<b>↔</b>	<del>9</del>	10		(640,000) \$ 200,000		4, 4,	50030
Renovate Union Hall Ground for PC Support Union Hall Renovation Site Development Delaware Campus Bookstore/DX Modifications Facilities Infrastructure Improvements Delaware Hall Renovation		108,375 461,925 6,088,505 2,944,470 297,469 71,510 3,099						(9,008) - - (105,741) - (17,818)	99,367 461,925 6,088,505 2,838,729 297,469 53,692 3,099	(1) (1) (1) (2) (3) (3) (4) (4) (5) (6) (7) (7) (7) (7) (7) (7) (7) (7) (7) (7
Capital Equipment Target 2002 Collective Bargaining Budget/Tuition Stabilization Accumulated Lab Fees Broadbanding Think Again Scholarship Teaching and Learning Initiatives Strategic Growth Initiatives Technology Initiatives Technology Initiatives Technology Initiatives Technology Initiatives Technology Initiatives Benergy Efficiency/Sustainability Initiatives Delaware Campus Operations Health Care Self-Insurance Escrow Health Care HSA Incentive Self-Insured Workers Compensation Benefits PERFORMS	ļ	4,886,031 333,088 63,252 18,420,499 1,246,343 252,234 3,172,594 4,915,335 2,500,000 2,897,786 4,501,453 3,651,453 5,025,352 1,778,018 994,188 167,500			09°¢°	000,000	(275,227)	(236,975)	4,24,005 3,33,088 63,252 18,420,499 1,246,343 251,209 3,127,953 4,855,663 2,500,000 2,869,932 3,80,090 1,062,899 3,579,088 4,694,227 1,023,018 944,023 152,422 1,52,422 1,52,422 1,52,423	(12) (12) (13) (14) (15) (15) (15) (15) (15) (15) (15) (15
Unallocated Total General Fund	 <del>ω</del>	81,378,410 38,625,243 120,003,653 [A]		925,174 925,174 [B]	3,60	3,600,000	(275,227) 275,227 -	(1,304,475) 1,304,475 -	83,398,708 37,530,119 \$ 120,928,826 [F]	(33)

COLUMBUS STATE COMMUNITY COLLEGE BOND FUNDED PROJECTS FOR THE TWO MONTHS ENDED AUGUST 31, 2010

EXHIBIT C-1

Available to	Spend	5			,	( )		í	ı	5	. 3	,	i		•	1		•		6 10	0 9	75 500	000,07	12,380	32,403	•	006	\$ 121.183	
Bond Proceeds	Encumbered	•	•								3	•	•	٠	•		,							ï		•	•		E
Proceeds	to Date	3,445,000 \$	7,709,635		1.538.816	1 709 238	007'00''	•	2,000,210		155,444.91	68,989	27.979	83,750	100,409	67,932	44.716	•	48 711	32 985	137 832	1001		3,520	65,597	286,967		17,527,832 \$	
Budget Reallocation		69	3,408		288		9	. :	(108,124)		(8,953)	6,076		2,800	409	432	(3,284)	(20,000)	(16,289)	(22 015)	137 832	75 500	000'0	000'01	98,000	27,797	(190,177)	· φ	[0]
Prior Budget	Reallocations **	69	706,227		(88,521)	(51,066)	(CCU 8)	(0,022)	(891,666)		158,931	62,913	27,979	80,950	100,000	67,500	48,000	20.000	65,000	55,000						(55,830)	(297,395)	5	D.
Proceeds	Budget	3,445,000 \$	7,000,000		1,631,673	1.760.304	8 022	220,0	3,000,000																	315,000	ř	17,160,000 \$	[8]
Bond Proceed	Allocation	3,445,000 \$	7,000,000	3,400,000				000 000 0	3,000,000																	315,000	•	17,160,000 \$	A
	ļ	G								'n																		69	
		Refunding 1993 Bonds	Bookstore	Facilities	Aquinas Hall*	366/370 N . Grant*	Unallocated	Child Development Costs	Cilic Development Center	Columbus Campus Facility Project:	356 N. Grant	Madison Hall	Rhodes Hall	Franklin Hall Suite Efficiencies	Planning	TRIO	Student Life/Judicial	K-12 Move	Cisco Lab	339 Cleveland Avenue	Automotive Flooring	Bolton Field Upgrades	CWD Space Adjustments	Rhodes Hall Space Efficiencies	iniones I iail obace Emiciencies	Issuance Costs	Interest Income	Total	

These two projects were funded from both the General Fund and the Bond Proceeds.
 As approved by the Board of Trustees on January 26, 2006, available balances in projects funded by the 2003 bond proceeds were reallocated to the Bookstore/Retail Complex.
 As approved by the Board of Trustees on September 28, 2006, certain Columbus Campus Facility Projects may be funded by unspent balances from 2003 bond proceeds.

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EXHIBIT D		Projected % of Budget	100.00% 100.00% 100.00% 100.00%	100.00% 100.00% 100.00%	100.00% 100.00% 100.00% 100.00% 100.00%	2.04	0.00%	100.00% 100.00% 100.00% 100.00% 100.00%		Ξ
		Projected FY 11 Year End Budget	12,922,900 965,895 345,343 499,640	9,898,559 24,510 4,810,709	2,286,358 1,265,037 79,632 538,834 629,136 4,798,997	11,712	9,365	737,983 (299,142) 265,711 (63,704) (629,136) 11,712		<u>©</u>
ICES		% of Budget Expended to Date	5.93% \$ 13.75% 7.74% 30.85% 7.75%	5.55% 32.30% 10.88%	12.53% 13.91% 12.38% 14.26% 12.90%	-213.29%		10.62% 14.49% 6.49% -110.52% 12.90%		E
COLUMBUS STATE COMMUNITY COLLEGE OPERATIONAL BUDGET COMPARISON FOR AUXILIARY SERVICES FOR THE TWO MONTHS ENDED AUGUST 31, 2010 With Comparative Figures at August 31, 2009	FY 10	Actual to Date	755,411 132,814 28,202 154,980 1,071,407	541,274 7,821 522,312	288,987 172,160 9,581 77,185 78,437 626,350	(104,038)	9,365	(74,850) (39,346) 18,621 69,974 (78,437)	8,977,344 (1,228)	8,872,078 [E]
COLUMBUS STATE COMMUNITY COLLEGE IONAL BUDGET COMPARISON FOR AUXILLARY SEFOR THE TWO MONTHS ENDED AUGUST 31, 2010 With Comparative Figures at August 31, 2009		Revised Budget as approved January 2010	12,743,992 \$ 965,895 364,390 502,301 14,576,578	9,750,995 24,213 4,801,370	2,288,223 1,237,493 77,363 541,404 608,109 4,752,592	48,778	* 1 r	704,774 (271,598) 287,027 (63,316) (608,109)		· <b>\$</b> [2
COLUMBUS S' IONAL BUDGET ( FOR THE TWO MC		% of Budget Expended to Date	5.30% \$ 11.14% 5.06% 27.30% 6.43%	4.87% 27.52% 9.52%	13.62% 13.66% 13.29% 15.48% 14.63%		0.00%	-14.67% 21.81% 2.59% -72.54% -1813.94%		Ō
OPERATI	FY 11	Actual to Date	685,209 107,628 17,477 136,392 946,706	481,968 6,746 457,992	311,504 172,866 10,586 83,438 92,046 670,440	(212,448)	9,365	(108,263) (65,238) 6,891 46,208 (92,046)	9,711,660	9,499,212 [B]
		Revised Budget as approved May 2010	\$ 12,922,900 \$ 965,895 345,343 499,640 14,733,778	9,898,559 24,510 4,810,709	2,286,358 1,265,037 79,632 538,834 629,136 4,798,997	11,712		737,983 (299,142) 265,711 (63,704) (629,135)		<b>s</b>
		Auxiliary	Sales/Revenues Bookstore Child Development Center Food Services Bridgeview Total Revenues before Grant Activity	Cost of Goods Sold Bookstore Bridgeview Gross Margin	Operating Expenses Bookstore Child Development Center Food Services Bridgeview Auxiliary Administration Total Expenses before Grant Activity	Auxiliary Net Operating Income/(Loss)	Grant Income Grant Expense Net Grant Income/(Loss)	Net Income/(Loss) Bookstore CDC Food Services Bridgeview Auxiliary Administration Net Auxiliary Income/(Loss)	Auxiliary Fund Balance at June 30, 2010 Board Approved Improvements Transfers	Auxiliary Fund Balance at August 31, 2010

NOTES: Grant income is separately identified for a holistic view of CDC's financial picture. It is accounted for as a project account and not part of the Auxiliary Fund.

	5 6 6 6 6 6	(8) (9) (10) (11) (12) (13)
EXHIBIT E	Actual August 2010 4,070,931 8,144,091 (12,322,918) (1,136,554) 5,000,000 3,755,550	Forecasted February 2011 5,259,159 7,348,774 (13,000,000) (11,000,000)
	Actual July 2010 7,065,202 7,546,432 (11,287,727) (6,252,976) 7,000,000 4,070,931	Forecasted January 2011 3,910,385 8,348,774 (13,000,000) (9,000,000) - 15,000,000
COLLEGE	Actual June 2010 2,261,628 9,638,001 (13,612,267) 10,777,840 (10,000,000) 8,000,000 7,065,202	Forecasted December 2010 2,561,611 17,348,774 (13,000,000) 27,000,000 (30,000,000)
COLUMBUS STATE COMMUNITY COLLEGE CASH FLOW FORECAST AS OF AUGUST 31, 2010	Actual May 2010 3,347,456 6,843,327 (12,982,860) 53,705 - 5,000,000	Forecasted November 2010 2,553,098 6,508,513 (13,000,000) (500,000) 7,000,000
COLUMBUS	Actual April 2010 8,568,881 8,848,712 (13,890,610) (14,979,527) (15,000,000 3,547,456	Forecasted October 2010 5,204,324 7,348,774 (14,000,000) (11,000,000)
	Actual March 2010 1,966,845 15,264,407 (13,576,027) 29,913,656 (30,000,000) 5,000,000 8,568,881	Forecasted September 2010 3,755,550 18,448,774 (14,000,000) 35,000,000 (38,000,000)
	↔ ↔	₩ ₩
	Beginning Cash Cash Receipts Cash Disbursements Financial Aid Outflow for investments Inflow from investments Ending Cash	Beginning Cash Cash Receipts Cash Disbursements Financial Aid Outflow for investments Inflow from investments Ending Cash

**EXHIBIT F** 

# COLUMBUS STATE COMMUNITY COLLEGE PRESIDENT'S DISCRETIONARY FUND STATEMENT OF CASH RECEIPTS AND DISBURSEMENTS FOR THE TWO MONTHS ENDED AUGUST 31, 2010

Cash at Beginning of Period			\$	4,811	(1)
Receipts:					(2) (3)
					(4)
Deposit	<b>a</b>			-	(5)
					(6)
					(7)
Disbursements:					(8)
Columbus International Program	200				(9)
Oberer's Flowers	290				(10)
Picture frames	67				(11)
					(12)
				557	(13)
			\$	4,254	(14)
	[A]	[B]	((	[C]	(15)

#### NOTE:

The President's Discretionary fund is a separate fund from the operating and capital funds of the college. The source of funds is from other-than-public (governmental) monies or student fees, as specified by the Board of Trustees.

The purpose of the fund is to enhance the mission of the college. Expenditures are to promote or enhance the image of the college, the college educational programs, operations, entertainment, contributions, and other appropriate expenditures not provided for in the college operating budget.

# COLUMBUS STATE COMMUNITY COLLEGE DEVELOPMENT FOUNDATION, INC. BALANCE SHEET AT AUGUST 31, 2010 With Comparative Figures at August 31, 2009

Assets  Cash Investments at market value (see note) Pledges Receivable Student Emergency Loans restricted - Net  Total Assets	\$	August 31, 2010 740,420 4,403,593 145,753 1,297 5,291,063	\$ \$ \$	August 31, 2009 556,633 3,822,688 353,734 1,297 4,734,352	(1) (2) (3) (4) (5) (6)
<u>Liabilities</u> Due to general fund Pledge Payable Trade Payables Total Liabilities	\$ - -	606 - 4,500 5,106	\$	20,414 40,000 - 60,414	(7) (8) (9) (10)
Fund balance  Permanently Restricted  Temporarily Restricted  Unrestricted	_	3,429,221 1,999,289 (142,553)		3,323,170 1,769,139 (418,371)	(11) (12) (13) (14)
Total fund balance  Total Liabilities and fund balance	\$_	5,285,957 5,291,063 [A]	\$_	4,673,938 4,734,352 [B]	(15) (16) (17) (18) (19)

#### Note: Investments

Investments are valued at market, which is generally determined by use of published market quotations. Realized gains and losses from sale or redemption of invesments are based upon the cost of the specific investment sold or redeemed. Purchases and sales of investments are reflected on a trade-date basis. A summary of investments is as follows:

	12	Cost	Market	Percent of Portfolio
Cash	\$	69,904	69,904	1.59%
Equities		2,209,253	2,183,712	49.59%
Fixed Income		512,046	593,028	13.47%
Mutual Funds	16-	1,453,242	1,556,949	35.36%
Total Investments	\$	4,244,445	\$ <u>4,403,593</u>	100.00%

EXHIBIT H

COLUMBUS STATE COMMUNITY COLLEGE DEVELOPMENT FOUNDATION, INC STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE FOR THE TWO MONTHS ENDED AUGUST 31, 2010 With Comparative Figures at August 31, 2009

		500000000000000000000000000000000000000		(9) (11) (13) (13)	(14) (15) (16) (17)	
August 31, 2009	Total All Funds	\$ 89,926 900 - - 30,392 245,947 276,339 367,165		20,991 900 - 32,424 54,315	312,850 4,361,588 \$ 4,674,438	
	Total All Funds	\$ 300,973 - 15,321 111,088 427,382		483 - 22,636 23,119	404,263 - 4,881,694 \$5,285,957	
August 31, 2010	Permanently Restricted	\$ 6,022			6,022 3,423,199 \$ 3,429,221	<u>D</u>
	Temporarily Restricted	\$ 263,469 1,463 18,153 19,616 283,085		483	282,602 1,716,687 \$ 1,999,289	[8]
	Unrestricted	\$ 31,482 13,858 92,935 106,793 138,275		22,636 22,636	115,639 (258.192) \$ (142,553)	<b>[</b> 4]
	Revenue	Contributions Contributions for Columbus State Administration Fee Income Investment Income Realized Unrealized Investment income-subtotal Total revenues	Expenditures	Scholarships Contributions to Columbus State Administrative Fee Expense Management and general Total expenditures	Excess (deficit) of revenues over expenditures Transfers Fund balance at beginning of period Fund balance at end of period	

#### COLUMBUS STATE COMMUNITY COLLEGE NOTES TO FINANCIAL STATEMENTS AS OF AUGUST 31, 2010

#### 1) <u>Investments</u>

Investment Fund	Cost	Market Value	Yield to Maturity*	Average Maturity (days)
STAR Ohio/Operating	\$ 38,614,125	\$ 38,614,125	0.13%	1
STAR Ohio/Plant	2,443,379	2,443,379	0.13%	1
STAR Ohio/Auxiliary	534,447	534,447	0.13%	1
CSCC Operating Fund 1	49,298,524	49,377,919	0.32%	133.2
CSCC Operating Fund 2	33,723,272	34,018,814	1.97%	798
Bond Proceeds	278,491	278,491	0.06%	1
Auxiliary Services	5,665,288	5,712,221	2.00%	774
Plant Fund	4,712,739	4,741,767	1.81%	950
	\$ 135,270,264	\$ 135,721,162		

#### \* Weighted

Portfolio Composition	Type	% of Total	
	STAR Ohio	30.65%	
	Agencies	68.10%	
	Cash & Equivalents	1.26%	
Inventories		100 00%	

#### 2) <u>Inventories</u>

Bookstore inventories at year-end are stated at actual cost. At or near year-end a complete physical inventory is taken and adjustments, if any, are recorded.

#### 3) Plant Funds

Physical plant and equipment are stated at cost at date of acquisition or fair value at date of donation in case of gifts. Depreciation of physical plant and equipment is recorded.

#### 4) Long-term debt

Long-term debt consists of bonds payable in annual installments varying from \$545,000 to \$1,120,000 with interest at rates varying from 2.00% to 4.50%, the final installment being due in 2023, collateralized by a gross pledge basis, of the general receipts of the college, which include the full of every type and character of receipts, excepting only those specifically excluded which are primarily those that are appropriated from the State of Ohio.

Debt service for this long-term debt is paid from an annual allocation in the College's Operating fund, the Auxiliary Services fund, and from the State's Capital Component Program.

#### 5) Interfund Accounts

All interfund borrowings have been made from current funds and amounts are due currently without interest.