



COLUMBUS STATE COMMUNITY COLLEGE
550 East Spring Street
Columbus, Ohio 43216

MINUTES

BOARD OF TRUSTEES MEETING
Thursday, January 26, 2012
Pete Grimes Board Room

CALL TO ORDER:

The regularly scheduled meeting of the Board of Trustees of the Columbus State Community College was held on Thursday, January 26, 2012, in the Board Room of Franklin Hall. The meeting was called to order by Chairperson Poe Timmons at 6:03 p.m.

Ms. Jackie DeGenova, In-House Counsel and Ohio Assistant Attorney General administered the Oath of Office to Ms. Jami S. Dewolf and Ms. Valoria C. Hoover, the newest members of the Board of Trustees.

ROLL CALL:

Present: Ms. Poe A. Timmons, Chairperson
Dr. Richard H. Owens, Vice Chairperson
Ms. A. Lynne Bowman
Ms. Jami S. Dewolf
Ms. Valoria C. Hoover
Ms. Anne Lopez-Walton
Ms. Dianne A. Radigan
Mr. Richard D. Rosen

Absent: Mr. Michael E. Flowers

CERTIFICATION OF COMPLIANCE:

President Harrison advised that the record should show that notice of this meeting has been given in accordance with the provisions of Section 121.22 (F) of the Ohio Revised Code.

MINUTES:

Member Lopez-Walton moved, Member Rosen seconded, that the minutes of the regular meeting of the Board of Trustees held on Thursday, November 17, 2011, be approved as presented.

A vote was taken which resulted in:

AYES: Members Timmons, Owens, Dewolf, Lopez-Walton, Radigan, Rosen
NAYS: None
ABSTAIN: Members Bowman, Hoover

CONSENT AGENDA:

The consent agenda included the following items:

- (1) Awarding of Emeritus Status
Professor Steve Abbott, English
Ms. Lou Ann Carman, Supervisor, Payroll
Professor Nancy Kephart, Communication
Professor Edward Martin, English
- (2) Revisions of Policies
No. 3-05 Vacation
No. 3-06 Overtime
No. 3-08 Fringe Benefits
No. 3-10 Sick Leave
No. 3-16 Interruption of Campus Operations
No. 5-03 Sabbatical Leave
No. 5-08 Graduation Requirements
- (3) Personnel Information Items (Information Only)

Member Owens moved, Member Bowman seconded that the Board of Trustees:

- (1) Approves the awarding of Emeritus Status for the following employees:

Professor Steve Abbott, English
Ms. Lou Ann Carman, Supervisor, Payroll
Professor Nancy Kephart, Communication
Professor Edward Martin, English

A vote was taken which resulted in:

AYES: Members Timmons, Owens, Bowman, Dewolf, Hoover,
Lopez-Walton, Radigan, Rosen
NAYS: None

Member Lopez-Walton moved, Member Radigan seconded that the Board of Trustees:

(2) Approves revisions of the following policies:

- No. 3-05 Vacation
- No. 3-06 Overtime
- No. 3-08 Fringe Benefits
- No. 3-10 Sick Leave
- No. 3-16 Interruption of Campus Operations
- No. 5-03 Sabbatical Leave
- No. 5-08 Graduation Requirements

A vote was taken which resulted in:

AYES: Members Timmons, Owens, Bowman, Dewolf, Hoover,
Lopez-Walton, Radigan, Rosen
NAYS: None

AUDITOR'S REPORT

Member Lopez-Walton moved, Member Radigan seconded, that the Board of Trustees accepts, as presented, the reports of the Independent Auditors on the Financial Statements as of June 30, 2011, of the College and the Development Foundation as prepared by Parns & Company, LLC.

A vote was taken which resulted in:

AYES: Members Timmons, Owens, Bowman, Dewolf, Hoover,
Lopez-Walton, Radigan, Rosen
NAYS: None

REVISED OPERATING BUDGET FOR FY-2012

Member Bowman moved, Member Lopez-Walton seconded, that the Board of Trustees approve the Revised Operating Budget for Fiscal Year 2012 for the College's general fund and the auxiliary fund programs, attached hereto as Exhibits "A" and "B" respectively.

A vote was taken which resulted in:

AYES: Members Timmons, Owens, Bowman, Dewolf, Hoover,
Lopez-Walton, Radigan, Rosen
NAYS: None

FINANCIAL STATEMENTS AS OF DECEMBER 31, 2011

Member Lopez-Walton moved, Member Hoover seconded, that the Financial Statements as of December 31, 2011, be approved as presented.

A vote was taken which resulted in:

AYES: Members Timmons, Owens, Bowman, Dewolf, Hoover,
Lopez-Walton, Radigan, Rosen
NAYS: None

PRESIDENT'S REPORT:

Dr. David Harrison, President, reported on the following items:

- (1) Employee of the Month for December 2011 and January 2012 are Tori Sims, Program Coordinator, Financial Aid and Veterans Services and Scott DeJane, Systems Administrator, Information Technology respectively.
- (2) Colleague Recognition – Dr. Harrison made the following comments:
 - Tim Wagner – “This is Tim’s last Board meeting as he has taken a position as Deputy Director of the Ohio Department of Job and Family services after 12 years at Columbus State. If you take a before and after picture of an organization during a person’s tenure and the impact that Tim has had at Columbus State, I think it would be of a large order magnitude. I wasn’t here when Tim started but by a lot of accounts there was a lot of work to be done and I feel that Tim had really assembled an organizational team, set policies and procedures in place and due to this, has created a foundation for us to move forward in a very robust way. Tim was an active supporter of Board work and policies and has certainly been very helpful to me as I transitioned to Columbus State. In his absence, if you could join me in a round of applause for Tim.”
 - Linda Shinn – “I would like to acknowledge Linda’s one year anniversary in my office. I walked into the office a couple of weeks ago and Linda said you know I have been here for year. As I believe some of you know, she was doing us a favor when she came over for a couple of weeks and neither of us knew what we were doing and especially for these Board meetings. She dives into the Ohio Revised Code and tells me what we are doing right and what we are doing wrong. As you know, you can get an e-mail at 8:00 p.m. from her and you should know that when you do, those are not coming from home. I just want to personally thank you Linda for the great work that you are doing not only for me but for the whole College.”

- Carol Thomas – “Carol is with CampusWorks. You will recall that we have engaged with CampusWorks to help us advance our IT agenda for the next several months, as rapidly as possible. Carol has really taken the lead in developing the Technology Plan for us and putting together an approach to build our infrastructure with regard to classroom technology, ERP system, institutional research and our data infrastructure. We are grateful to have Carol with us. She has rolled her sleeves up and become a part of the team very quickly. At subsequent Board meetings she will have direct interface with your work so I just wanted to make that introduction.”

(3) Emeritus Status Acknowledgements

Dr. Harrison acknowledged the four employees who received Emeritus Status and gave them an opportunity to share their thoughts during their tenure at Columbus State.

Steve Abbott—

“I am very grateful for the support from the College and my colleagues. The work that I have accomplished that is recorded in my recommendation for tenure letter could not have been accomplished without a whole lot of other people at this College. The only way things get done is if people are working together and the only things I accomplished couldn't have been done without other people and I'm grateful for that.”

Dr. Harrison commented, “Steve was on the search committee when I came to Columbus State, a pretty big move for three teenagers. Steve and I chatted on the phone a couple of times and he connected me with other faculty to have similar conversations. I just want to publicly thank you Steve for that time and certainly for the many contributions to the College.”

Lou Ann Carman –

“It was 32 years and it seemed to have gone fast for me. I learned a lot and grew with the College. When I first started here there were just four buildings. It is a wonderful place to work and all of us who have been here for this many years attest to the fact that Columbus State is a great place with so much opportunity. I loved it and I'm not going away. Thank you to everyone who helped me with my education and to grow and be the person I am today. Thank you.”

Dr. Harrison commented, “Lou Ann told us she got a call from a headhunter, apparently Ohio State is looking for a Director of Payroll. She didn't return that call!”

Nancy Kephart –

“When I started here there were about 6,000 students. I have worked mainly in acting and theater. I have had such wonderful people to work with, my colleagues and students. I can tell you these have been the best years of my life. I have enjoyed them so much.”

Dr. Harrison commented, "If you haven't had a chance to see one of our theatrical productions, it is really a labor of love for our faculty and students and I would highly recommend it."

Ed Martin –

"I have been here for 36 years. My first day on campus was the day they broke ground for Union Hall and it was CTI at the time. You could drive right through the campus and park in front of the library, so you can imagine how times have changed. I have seen three major renovations of the library and spent a lot of time there with all of the classes I have taught. I have come back into the Communication Department, and it has been nice to be retired but it is nice to be back and see familiar faces again."

Dr. Harrison commented, "Thank you Ed for your many years of service to Columbus State."

(4) Enrollment Update

- Winter 2012: 30,273
Increase of 2.25% (666 students) over Winter 2011
FTE increase of 1.5%
- Delaware Campus – 1,207 students, an increase of 46%
- Distance Learning – 14,035 students, an increase of 7%

- (5) Moeller Hall was awarded the Gold Level of the Leadership in Energy and Environmental Design (LEED) Certification. This award was based on five environmental categories: sustainable sites, water efficiency, energy and atmosphere, materials and resources and indoor environment. Out of 40 possible points, Moller Hall received 39!
- (6) The Hospitality Management Department led by Chef Karen Krimmer, Assistant Professor is working with the Bicentennial Committee to design and bake 31 cakes that commemorate landmark buildings in Columbus. They will be displayed at the Bicentennial Bash. The winning chef-designers will receive scholarships.
- (7) On December 12, 2011, Senator Brown held a Veterans' Affairs Hearing in the Workforce Development ballroom. A couple of our students were highlighted and there was a very good turn-out. Senator Brown was pleased in terms of the venue and the way we were able to put the event together.
- (8) On January 8, 2012 Dr. Harrison participated in a panel presentation at the College Board's Annual Colloquium in California along presidents, Joseph Aoun, Northeastern University, Beverly Daniel Tatum, Spelman College and Mark Yudof, University of California System.
- (9) Dr. Michael Eric Dyson was the speaker at our annual Martin Luther King Celebration held on campus in January. There was a great partnership with Ohio State, lots of energy and standing room only.

- (10) Vice President Joe Biden, Arne Duncan, Secretary of Education, and Senator Sherrod Brown were at Gahanna Lincoln High School on January 12, 2012. Mark White, Superintendent of Gahanna Lincoln made a special effort to have Columbus State involved and attempted to have the gathering held at Clark Hall; unfortunately, it wasn't large enough.
- (11) The Capital Bill seems to be about the same as before; however, the Governor is looking at distributing the funds in a very different way. He has essentially charged the university and college presidents with figuring out the priorities as a system and the best way to distribute those dollars. The deadline for this information to the Governor is February 15, 2012.
- (12) On February 1, 2012 Dr. Harrison will be participating in a panel discussion for the Champion of Children at COSI.
- (13) Winter Commencement is scheduled for March 16, 2012 at 10:00 a.m. at Veterans Memorial. The Commencement address will be presented by Bob Restrepo, President, Chairman and CEO, State Auto Companies.

OLD BUSINESS:

There were no items to bring to the Board.

NEW BUSINESS:

There were no items to bring to the Board.

ANNUAL REORGANIZATION OF THE BOARD

ELECTION OF OFFICERS FOR 2012

The Nominating Committee has recommended the following slate of officers for 2012:

| | |
|-----------------------|--|
| For Chair | Ms. Poe A. Timmons |
| For Vice-Chairperson | Mr. Richard D. Rosen |
| For Secretary | Dr. David T. Harrison |
| For Treasurer | Ms. Terri Gehr |
| For Deputy Treasurers | Dr. David T. Harrison and Ms. Aletha Shipley |

Ms. Jackie DeGenova, In-House Counsel and Ohio Assistant Attorney General, then administered the Oath of Office to the newly elected officers of the Board of Trustees.

Trustee Lynne Bowman will represent the Board on the Foundation Board of Trustees.

The Delegate and Alternate for the Ohio Association of Community Colleges will be Trustee Michael Flowers.

Moved by the Committee, Member Owens seconded, that the Slate of Officers proposed by the Nominating Committee be elected as Officers of the Board of Trustees of the Columbus State Community College for the 2012 organizational year.

A vote was taken which resulted in:

AYES: Members Timmons, Owens, Bowman, Dewolf, Hoover,
Lopez-Walton, Radigan, Rosen
NAYS: None

DATES ESTABLISHED FOR BOARD AND COMMITTEE MEETINGS FOR 2012

Member Rosen moved, Member Owens seconded, that the dates established for Board and Committee meetings for 2012 be approved as presented with the March 15, 2012 Board meeting being held at the Delaware Campus.

A vote was taken which resulted in:

AYES: Members Timmons, Owens, Bowman, Dewolf, Hoover,
Lopez-Walton, Radigan, Rosen
NAYS: None

EXECUTIVE SESSION

Member Owens moved, Member Dewolf seconded, that the Board of Trustees adjourn to Executive Session according to Ohio Revised Code 121.11 to consider campus security matters.

A vote was taken which resulted in:

AYES: Members Timmons, Owens, Bowman, Dewolf, Hoover,
Lopez-Walton, Radigan, Rosen
NAYS: None

The regular meeting of the Board of Trustees reconvened from Executive Session at 7:40 p.m.

PUBLIC PARTICIPATION:

There were no requests for public participation.

ADJOURNMENT:

There being no further business to come before the Board of Trustees the meeting was adjourned at 7:41 p.m.



Dr. David T. Harrison
Secretary, Board of Trustees

**Columbus State Community College
District Operational Budget Comparison
Proposed RFY12 Budget Compared to FY12 Budget & FY11 Year-End**

| | (1) FY11 Actual | (2) RFY12 Proposed | (3) Difference FY11 vs. RFY12 | (4) Percent Inc./(Dec.) | (5) FY12 Budget | (6) RFY12 Proposed | (7) Difference FY12 vs. RFY12 | (8) Percent Inc./(Dec.) | |
|----------------------------|---|--------------------------|-------------------------------------|-------------------------------|-----------------------|--------------------------|-------------------------------------|-------------------------------|-------------|
| Revenues | | | | | | | | | |
| Appropriations | | | | | | | | | |
| (a) | Subsidy (1) | \$ 54,375,267 | \$ 58,179,006 | \$ 3,803,739 | 7% | \$ 58,710,089 | \$ 58,179,006 | \$ (531,083) | -1% |
| (b) | SSI-Stimulus | 9,277,688 | - | (9,277,688) | -100% | - | - | - | 0% |
| (c) | Access Challenge | - | - | - | 0% | - | - | - | 0% |
| (d) | Jobs Challenge | - | - | - | 0% | - | - | - | 0% |
| | | <u>63,652,955</u> | <u>58,179,006</u> | <u>(5,473,949)</u> | <u>-9%</u> | <u>58,710,089</u> | <u>58,179,006</u> | <u>(531,083)</u> | <u>-1%</u> |
| Student | | | | | | | | | |
| (e) | Tuition (2) | 84,625,053 | 87,194,616 | 2,569,563 | 3% | 85,982,450 | 87,194,616 | 1,212,166 | 1% |
| (f) | Fees (3) | 4,929,390 | 5,003,465 | 74,075 | 2% | 5,003,465 | 5,003,465 | - | 0% |
| (g) | Special courses | 1,378,851 | 1,551,758 | 172,907 | 13% | 1,551,758 | 1,551,758 | - | 0% |
| | | <u>90,933,294</u> | <u>93,749,839</u> | <u>2,816,545</u> | <u>3%</u> | <u>92,537,673</u> | <u>93,749,839</u> | <u>1,212,166</u> | <u>1%</u> |
| Contracted Services | | | | | | | | | |
| (h) | Net | 644,563 | 644,563 | - | 0% | 526,335 | 644,563 | 118,228 | 22% |
| | | <u>644,563</u> | <u>644,563</u> | <u>-</u> | <u>0%</u> | <u>526,335</u> | <u>644,563</u> | <u>118,228</u> | <u>22%</u> |
| Other | | | | | | | | | |
| (i) | Transfer-In Delaware Campus | 2,297,868 | 2,038,216 | (259,652) | -11% | 2,038,216 | 2,038,216 | - | 0% |
| (j) | Partnership Revenue | - | 430,000 | 430,000 | 100% | 430,000 | 430,000 | - | 0% |
| (k) | Miscellaneous | 75,000 | 250,000 | 175,000 | 233% | 250,000 | 250,000 | - | 0% |
| (l) | | 2,372,868 | 2,718,216 | 345,348 | 15% | 2,718,216 | 2,718,216 | - | 0% |
| (m) | Total Revenues | <u>157,603,680</u> | <u>155,291,624</u> | <u>(2,312,056)</u> | <u>-1%</u> | <u>154,492,313</u> | <u>155,291,624</u> | <u>799,311</u> | <u>1%</u> |
| Expenditures | | | | | | | | | |
| (n) | Educational & General (Instructional) | 82,627,969 | 86,121,259 | 3,493,290 | 4% | 85,078,713 | 86,121,259 | 1,042,546 | 1% |
| (o) | Library | 2,082,580 | 2,202,714 | 120,134 | 6% | 2,667,063 | 2,202,714 | (464,349) | -17% |
| (p) | General (4) | 11,386,343 | 12,090,113 | 703,770 | 6% | 11,720,458 | 12,090,113 | 369,655 | 3% |
| (q) | Information Technology | 11,983,933 | 12,859,333 | 875,400 | 7% | 12,719,796 | 12,859,333 | 139,537 | 1% |
| (r) | Student Services | 11,319,934 | 12,558,066 | 1,238,132 | 11% | 13,022,492 | 12,558,066 | (464,426) | -4% |
| (s) | Operation & Maintenance of Plan | 13,215,486 | 14,356,773 | 1,141,287 | 9% | 14,350,197 | 14,356,773 | 6,576 | 0% |
| (t) | Administration (5) | 7,808,544 | 9,846,099 | 2,037,555 | 26% | 8,746,733 | 9,846,099 | 1,099,366 | 13% |
| (u) | Delaware Contingency | - | 100,000 | 100,000 | | 100,000 | 100,000 | - | |
| (v) | Operational Expenses | <u>140,424,789</u> | <u>150,134,357</u> | <u>9,709,568</u> | <u>7%</u> | <u>148,405,452</u> | <u>150,134,357</u> | <u>1,728,906</u> | <u>1%</u> |
| (w) | Transfer for equip. & replacemen | 4,158,000 | 3,000,000 | (1,158,000) | -28% | 3,000,000 | 3,000,000 | - | 0% |
| (x) | Transfer for debt service | 1,548,819 | 1,548,819 | - | 0% | 1,548,819 | 1,548,819 | - | 0% |
| (y) | Transfer Semester Conversion | 4,000,000 | - | (4,000,000) | -100% | - | - | - | |
| (z) | Total expenditures & transfers | <u>150,131,608</u> | <u>154,683,176</u> | <u>4,551,568</u> | <u>3%</u> | <u>152,954,271</u> | <u>154,683,176</u> | <u>1,728,906</u> | <u>1%</u> |
| (aa) | Net Operational Revenues | <u>\$ 7,472,072</u> | <u>\$ 608,448</u> | <u>\$ (6,863,624)</u> | <u>-92%</u> | <u>\$ 1,538,042</u> | <u>\$ 608,448</u> | <u>\$ (929,595)</u> | <u>-60%</u> |

Notes

- (1) RFY12 Subsidy projection provided by Ohio Board of Regents.
- (2) Tuition revenue assumes tuition at \$79 per credit hour, Summer & Autumn actuals, a 2.7% increase for Winter, & 2.0% Spring, plus growth at the Delaware Campus reflecting the OSU-Marion partnership.
- (3) Fee revenue includes matriculation, lab, parking, and other fees.
- (4) General includes Planning & Construction, Human Resources, Print Shop, Office Services, Institutional Adv., KRP, Diversity & Inclusion, & Development Office.
- (5) Administration includes Sr VP BAS, President's Office, Delaware Campus Administration & Business Services and an allocation for bad debt.
- (6) FY11 numbers from internal financial statements (unaudited) and Colleague.

**Columbus State Community College
Columbus Campus Operational Budget Comparison
Proposed RFY12 Budget Compared to FY12 Budget & FY11 Year-End**

| | (1) FY11 Actual | (2) RFY12 Proposed | (3) Difference FY11 vs. RFY12 | (4) Percent Inc./(Dec.) | (5) FY12 Budget | (6) RFY12 Proposed | (7) Difference FY12 vs. RFY12 | (8) Percent Inc./(Dec.) | |
|----------------------------------|---|--------------------------|-------------------------------------|-------------------------------|-----------------------|--------------------------|-------------------------------------|-------------------------------|---------------|
| Revenues | | | | | | | | | |
| Appropriations | | | | | | | | | |
| (a) | Subsidy (1) | \$ 54,375,267 | \$ 57,664,522 | \$ 3,289,255 | 6% | \$ 58,190,909 | \$ 57,664,522 | \$ (526,387) | -0.9% |
| (b) | Subsidy (Federal Stimulus) | 9,277,688 | - | (9,277,688) | -100% | - | - | - | 0.0% |
| (c) | Access Challenge | - | - | - | 0% | - | - | - | 0.0% |
| (d) | Jobs Challenge | - | - | - | 0% | - | - | - | 0.0% |
| | | <u>63,652,955</u> | <u>57,664,522</u> | <u>(5,988,433)</u> | <u>-9%</u> | <u>58,190,909</u> | <u>57,664,522</u> | <u>(526,387)</u> | <u>-0.9%</u> |
| Student | | | | | | | | | |
| (e) | Tuition (2) | 83,145,272 | 84,820,938 | 1,675,667 | 2% | 83,687,017 | 84,820,938 | 1,133,921 | 1.4% |
| (f) | Fees (3) | 4,908,537 | 4,933,825 | 25,288 | 1% | 4,933,825 | 4,933,825 | - | 0.0% |
| (g) | Special courses | 1,378,851 | 1,551,758 | 172,907 | 13% | 1,551,758 | 1,551,758 | - | 0.0% |
| | | <u>89,432,659</u> | <u>91,306,521</u> | <u>1,873,862</u> | <u>2%</u> | <u>90,172,600</u> | <u>91,306,521</u> | <u>1,133,921</u> | <u>1.3%</u> |
| Contracted Services | | | | | | | | | |
| (h) | Net | 644,563 | 644,563 | - | 0% | 526,335 | 644,563 | 118,228 | 22.5% |
| | | <u>644,563</u> | <u>644,563</u> | <u>-</u> | <u>0%</u> | <u>526,335</u> | <u>644,563</u> | <u>118,228</u> | <u>22.5%</u> |
| Other | | | | | | | | | |
| (i) | Miscellaneous | 75,000 | 250,000 | 175,000 | 233% | 250,000 | 250,000 | - | 0.0% |
| | | <u>75,000</u> | <u>250,000</u> | <u>175,000</u> | <u>233%</u> | <u>250,000</u> | <u>250,000</u> | <u>-</u> | <u>0.0%</u> |
| (j) | Total Revenues | <u>153,805,177</u> | <u>149,865,606</u> | <u>(3,939,570)</u> | <u>-3%</u> | <u>149,139,844</u> | <u>149,865,606</u> | <u>725,762</u> | <u>0.5%</u> |
| Expenditures | | | | | | | | | |
| Educational & General | | | | | | | | | |
| (k) | (Instructional) | 81,015,758 | 83,913,049 | 2,897,292 | 4% | 82,972,198 | 83,913,049 | 940,851 | 1.1% |
| (l) | Library | 1,912,827 | 1,971,379 | 58,552 | 3% | 2,426,720 | 1,971,379 | (455,340) | -18.8% |
| (m) | General (4) | 11,303,025 | 11,918,976 | 615,951 | 5% | 11,549,321 | 11,918,976 | 369,655 | 3.2% |
| (n) | Information Technology | 11,479,175 | 12,193,458 | 714,282 | 6% | 12,051,941 | 12,193,458 | 141,517 | 1.2% |
| (o) | Student Services | 11,016,183 | 12,280,301 | 1,264,117 | 11% | 12,719,626 | 12,280,301 | (439,325) | -3.5% |
| (p) | Operation & Maintenance of Plant | 12,410,250 | 13,213,126 | 802,876 | 6% | 13,181,261 | 13,213,126 | 31,865 | 0.2% |
| (q) | Administration (5) | 7,489,067 | 9,218,051 | 1,728,983 | 23% | 8,151,916 | 9,218,051 | 1,066,135 | 13.1% |
| (r) | Operational Expenses | <u>136,626,286</u> | <u>144,708,339</u> | <u>8,082,054</u> | <u>6%</u> | <u>143,052,983</u> | <u>144,708,339</u> | <u>1,655,357</u> | <u>1.2%</u> |
| (s) | Transfer for equip. & replacement | 4,158,000 | 3,000,000 | (1,158,000) | -28% | 3,000,000 | 3,000,000 | - | 0.0% |
| (t) | Transfer for debt service | 1,548,819 | 1,548,819 | - | 0% | 1,548,819 | 1,548,819 | - | 0.0% |
| (u) | Transfer Semester Conversion | 4,000,000 | - | (4,000,000) | -100% | - | - | - | 0.0% |
| (v) | Total expenditures & transfers | <u>146,333,105</u> | <u>149,257,158</u> | <u>2,924,054</u> | <u>2%</u> | <u>147,601,802</u> | <u>149,257,158</u> | <u>1,655,357</u> | <u>1.1%</u> |
| (w) | Net Operational Revenues | <u>\$ 7,472,072</u> | <u>\$ 608,448</u> | <u>\$ (6,863,625)</u> | <u>-92%</u> | <u>\$ 1,538,042</u> | <u>\$ 608,448</u> | <u>\$ (929,595)</u> | <u>-60.4%</u> |

Notes

- (1) RFY12 Subsidy projection provided by Ohio Board of Regents.
- (2) Tuition revenue assumes Summer & Autumn actuals, a 2.7% increase in Winter & 2.0% in Spring.
- (3) Fee revenue includes Lab Fee Income and other student based fees.
- (4) General includes Planning & Construction, Human Resources, Print Shop, Office Services, Institutional Adv., KRP, Diversity & Inclusion, and Development Office.
- (5) Administration includes Sr VP BAS, President's Office, Delaware Campus Administration & Business Services and an allocation for bad debt.
- (6) FY11 numbers from internal financial statements (unaudited) and Colleague.

Columbus State Community College
Delaware Campus Operational Budget Comparison
Proposed RFY12 Budget Compared to FY12 Budget & FY11 Year-End

| | (1) FY11 Actual | (2) RFY12 Proposed | (3) Difference FY11 vs. RFY12 | (4) Percent Inc./Dec. | (5) FY12 Budget | (6) RFY12 Proposed | (7) Difference FY12 vs. RFY12 | (8) Percent Inc./Dec. | |
|-----------------------|---|--------------------------|-------------------------------------|-----------------------------|-----------------------|--------------------------|-------------------------------------|-----------------------------|-------------|
| Revenues | | | | | | | | | |
| Appropriations | | | | | | | | | |
| (a) | Subsidy (1) | \$ - | \$ 514,484 | \$ 514,484 | 100% | \$ 519,180 | \$ 514,484 | (4,696) | -0.9% |
| | | - | 514,484 | 514,484 | 100% | 519,180 | 514,484 | (4,696) | -0.9% |
| Student | | | | | | | | | |
| (b) | Tuition (2) | 1,479,782 | 2,373,678 | 893,897 | 60% | 2,295,433 | 2,373,678 | 78,245 | 3.4% |
| (c) | Fees (3) | 20,853 | 69,640 | 48,787 | 234% | 69,640 | 69,640 | - | 0.0% |
| (d) | Special courses | | - | - | | | | | |
| | | 1,500,635 | 2,443,318 | 942,683 | 63% | 2,365,073 | 2,443,318 | 78,245 | 3.3% |
| Other | | | | | | | | | |
| (e) | Transfer-In Delaware Campus | 2,297,868 | 2,038,216 | (259,652) | -11% | 2,038,216 | 2,038,216 | - | 0.0% |
| (f) | Partnership Revenue | - | 430,000 | 430,000 | 100% | 430,000 | 430,000 | - | 0.0% |
| | | 2,297,868 | 2,468,216 | 170,348 | 7% | 2,468,216 | 2,468,216 | - | 0.0% |
| (g) | Total Revenues | 3,798,503 | 5,426,018 | 1,627,515 | 43% | 5,352,469 | 5,426,018 | 73,549 | 1.4% |
| Expenditures | | | | | | | | | |
| (h) | Educational & General (Instructional) | 1,612,211 | 2,208,210 | 595,999 | 37% | 2,106,515 | 2,208,210 | 101,695 | 4.8% |
| (i) | Library | 169,753 | 231,335 | 61,582 | 36% | 240,343 | 231,335 | (9,008) | -3.7% |
| (j) | General (4) | 83,318 | 171,137 | 87,819 | 105% | 171,137 | 171,137 | - | 0.0% |
| (k) | Information Technology | 504,758 | 665,875 | 161,117 | 32% | 667,855 | 665,875 | (1,980) | -0.3% |
| (l) | Student Services | 303,751 | 277,765 | (25,986) | -9% | 302,866 | 277,765 | (25,101) | -8.3% |
| (m) | Operation & Maintenance of Plant | 805,236 | 1,143,648 | 338,411 | 42% | 1,168,936 | 1,143,648 | (25,288) | -2.2% |
| (n) | Administration (5) | 319,477 | 628,048 | 308,572 | 97% | 594,817 | 628,048 | 33,231 | 5.6% |
| (o) | Delaware Contingency | | 100,000 | | | 100,000 | 100,000 | | |
| (p) | Operational Expenses | 3,798,503 | 5,426,018 | 1,627,515 | 43% | 5,352,469 | 5,426,018 | 73,549 | 1.4% |
| (q) | Transfer for equip. & replacement | | | | | | | | |
| (r) | Transfer for debt service | | | | | | | | |
| (s) | Transfer for capital improvements | | | | | | | | |
| (t) | Total expenditures & transfers | 3,798,503 | 5,426,018 | 1,627,515 | 43% | 5,352,469 | 5,426,018 | 73,549 | 1.4% |
| (u) | Net Operational Revenues | \$ - | \$ - | \$ - | 0% | \$ - | \$ - | \$ - | 0.0% |

Notes

- (1) State subsidy is calculated based on 2 yr average and paid in arrears.
- (2) Tuition revenue for FY12 reflects Summer & Autumn actuals, a 2.7% increase in Winter & 2.0% in Spring, and OSU-Marion partnership.
- (3) Fee revenue includes Lab Fee Income.
- (4) General includes Office Services and Institutional Advancement.
- (5) Administration includes Campus Administration and Business Services.
- (6) FY11 numbers from internal financial statements (unaudited) and Colleague.

Columbus State Community College
Auxiliary Services Budget Comparison
Revised FY12 Budget Compared to Original FY12 Budget & FY11 Year-End

| | FY11 | FY12 | Difference | Percent | FY12 | FY12 | Difference | Percent |
|-----------------------------------|---------------------|------------------|---------------------|--------------|---------------------------|------------------|---------------------|----------------|
| | Actual ³ | Revised Budget | FY11 vs RFY12 | Inc/(Dec) | Original Budget | Revised Budget | FY12 vs RFY12 | Inc/(Dec) |
| Revenues | | | | | | | | |
| Bookstore | \$ 3,270,608 | \$ 3,150,010 | \$ (120,598) | -4% | \$ 3,175,337 ¹ | \$ 3,150,010 | \$ (25,327) | -0.8% |
| Child Development Center | 807,138 | 733,342 | (73,796) | -9% | 912,740 | 733,342 | (179,398) | -19.7% |
| Food Services | 331,606 | 358,000 | 26,394 | 8% | 358,000 | 358,000 | - | 0.0% |
| Bridgeview | 374,688 | 415,717 | 41,029 | 11% | 454,997 ¹ | 415,717 | (39,280) | -8.6% |
| Total | 4,784,040 | 4,657,069 | (126,971) | -3% | 4,901,074 | 4,657,069 | (244,005) | -5.0% |
| Expenses | | | | | | | | |
| Bookstore | 1,916,458 | 2,320,830 | 404,372 | 21% | 2,322,578 | 2,320,830 | (1,748) | -0.1% |
| Child Development Center | 1,118,031 | 1,102,430 | (15,601) | -1% | 1,134,868 | 1,102,430 | (32,438) | -2.9% |
| Food Services | 84,006 | 93,076 | 9,070 | 11% | 93,753 | 93,076 | (677) | -0.7% |
| Bridgeview | 457,799 | 509,128 | 51,329 | 11% | 473,937 | 509,128 | 35,191 | 7.4% |
| Total | 3,576,294 | 4,025,464 | 449,170 | 13% | 4,025,136 | 4,025,464 | 328 | 0.0% |
| Net Income/(Loss) | | | | | | | | |
| Bookstore | 1,354,150 | 829,180 | (524,970) | -39% | 852,759 | 829,180 | (23,579) | -2.8% |
| Child Development Center | (310,893) | (369,088) | (58,195) | 19% | (222,128) | (369,088) | (146,960) | 66.2% |
| Food Services | 247,600 | 264,924 | 17,324 | 7% | 264,247 | 264,924 | 677 | 0.3% |
| Bridgeview | (83,111) | (93,411) | (10,300) | 12% | (18,940) | (93,411) | (74,471) | 393.2% |
| Total | 1,207,746 | 631,605 | (576,141) | -48% | 875,938 | 631,605 | (244,333) | -27.9% |
| Miscellaneous | | | | | | | | |
| Administrative Office | 503,622 | 631,605 | 127,983 | 25% | 631,532 ² | 631,605 | 73 | 0.0% |
| Marketing | - | - | - | - | 77,430 | - | (77,430) | - |
| Add'l Payroll Items | - | - | - | - | - | - | - | - |
| | 503,622 | 631,605 | 127,983 | 25% | 708,962 | 631,605 | (77,357) | -10.9% |
| Total Auxiliary Net Income | \$ 704,124 | \$ 0 | \$ (704,124) | -100% | \$ 166,976 | \$ 0 | \$ (166,976) | -100.0% |

¹ Bookstore sales are budgeted at \$13,534,748 and Bridgeview sales are budgeted at \$440,200.

² Administrative Office contains expenses related to overseeing all Auxiliary as well as \$75k for Parking Capacity Program and \$75k for Strategic Goals.

³ Actual for FY2011 reflects unaudited numbers.